



The vehicle designed to challenge the electric market status quo

CUPRA celebrates its third anniversary and starts a new era with the CUPRA Born

- > CUPRA's first 100% electric model will be the impulse for the transformation of the company's sales model and will be offered under subscription
- > Griffiths: "In 2021 we aim to double last year's sales volume and achieve a mix of 10% of the company's total volume"
- > The brand will expand its distribution network to 800 retailers and open a new City Garage Store in the centre of Munich
- > World premiere of the Formentor VZ5: CUPRA celebrates its anniversary by presenting its crown jewel
- > The firm expands its lifestyle universe with Wilson and De Antonio Yachts, and presents the teaser of *RPM*, a TV production with Vince Gerardis (*Game of Thrones*)

Martorell, 22-02-2021 – CUPRA is heading into a new era. Three years after its launch in Terramar, the automotive brand faces a key year in 2021 as it looks to be the impulse for the company's transformation and prove to the market that electrification and performance are a perfect combination with its six plug-in hybrid variants and its first ever 100% electric model, the CUPRA Born.

As part of the company's third anniversary celebrations, the CUPRA Tribe took to the CUPRA e-Garage virtual platform to unveil its plans for the future at a digital event attended by distinguished guests including ambassadors Marc ter Stegen and Fernando Belasteguí, race drivers Mattias Ekström, Jordi Gené and Mikel Azcona, and *Game of Thrones* executive co-producer Vince Gerardis.

CUPRA is here to stay

CUPRA President Wayne Griffiths kicked off the event by saying: "CUPRA has surprised everyone in these three years and has even continued to grow during the pandemic. These great results make us optimistic to push harder in 2021; this year we're looking to double the sales volume of 2020 and reach a mix of 10% of the company's total volume."



Since its creation in 2018, CUPRA has exceeded all initial expectations by selling 65,000 units and growing at a double-digit rate. Following the launch of a new product range and with the introduction of its first model uniquely developed model, the Formentor, CUPRA has accelerated its growth and in January 2021 became the fastest growing brand as well as achieved its second consecutive monthly sales record.

Three strategic pillars in 2021

In order to achieve its goals for the current year, CUPRA's strategy rests on three pillars: boosting the product range towards electrification; implementing a new distribution strategy to strengthen its global presence; and continue building the brand's universe through new experiences.

Electrification will be the key to CUPRA's growth in 2021. With all six hybrid variants of the CUPRA Leon and CUPRA Formentor on the market alongside the CUPRA Ateca, the brand aims to strengthen its presence in Europe and access the most electrified markets, such as Norway and the Netherlands. The brand's goal is for 50% of the Formentor's total sales to be plug-in hybrid versions. CUPRA also wants to expand its presence in international markets such as Mexico, Israel and Turkey.

The company presented the CUPRA Formentor VZ5, a special limited edition with 390PS of which 7,000 units will be produced, completing the range of eight powertrains of its first exclusive model. Following its world premiere, Executive Vice-President for Research and Development Dr. Werner Tietz said: "The CUPRA Formentor VZ5 is the ultimate expression of combustion performance for car enthusiasts. With the VZ5 we achieved something that many people thought we couldn't do. This car is our crown jewel and one of the best examples of the bridge between the racetrack and the road, a feat that our drivers Mattias Ekström and Jordi Gené have helped us to create." In addition to Ekström and Gené, Spanish driver Mikel Azcona was confirmed as the third member of the brand's team for the PURE ETCR, the first-ever electric touring car competition.

CUPRA Born: a new era begins

The launch of the CUPRA Born, the production model that is named after the trendy Barcelona district that inspired its creation, is set to be the impulse for the company's transformation, according to Wayne Griffiths: "The CUPRA Born will be a game-changer in the electric market with its stimulating design and instantaneous performance. This vehicle will contribute to reducing global CO₂ emissions and meeting European targets. With this car we intend to contribute to the electrification of Spain and the world through its emotional sportiness, and we want the next generation of young challengers to be part of this transformation. That's why this vehicle will also be offered under subscription contracts, with a monthly fee that will include the use of the vehicle and other related services."



To respond to the demands of the new generation of drivers and to ensure a more efficient and sustainable sales model for the brand, CUPRA's second strategic pillar will be to implement a new distribution strategy. The launch of the CUPRA Born will entail the implementation of the agency model, a disruptive system that will reinforce the dealer network's online presence. In addition, the brand aims to increase its high street visibility by opening City Garage Stores in central areas of major cities around the world. Following the opening of exclusive stores in Mexico City, Hamburg and Barcelona, CUPRA plans to open a new City Garage Store in Munich in the second half of this year.

With this new sales model, CUPRA aims to expand its global network to 800 outlets by the end of 2022. In addition, the company plans to increase its team of sales advisors to 1,000 CUPRA Masters, the face of the brand who centralise the relationship with the customer from the first contact to after-sales service.

With the new distribution strategy, the CUPRA Born will open the door to new international markets and increase the brand's presence in the most electrified countries. With its 500 kilometres of range and a stylish design, the brand hopes to broaden its customer base and conquer those looking for the most advanced technology with minimal environmental impact, as some elements of the model will be made from recycled plastic materials. The CUPRA Born will accelerate electric transformation while maintaining the love for cars and driving experiences focused on living emotions, and will go into production at the Zwickau plant in Germany starting in the second half of the year. Moreover, Wayne Griffiths announced at the end of the presentation that the brand is working to make the CUPRA Tavascan Electric Concept a reality.

The CUPRA universe grows

With a full range of products and a global distribution network, the third pillar of CUPRA's strategy is to generate new experiences and expand into new territories, with a vision to inspire the world from Barcelona.

CUPRA's Director of Strategy, Business Development and Operations, Antonino Labate, presented the padel racket co-created with the sports brand Wilson for World Padel Tour player and CUPRA ambassador Fernando Belasteguín. With this racket, which the Argentinean player will use to play some tournaments on the professional circuit, the firm wants to demonstrate its involvement in the expansion of padel, the fastest growing sport in Europe.

In addition, Labate announced a new collaboration with De Antonio Yachts, a Barcelona-based high-performance designer yacht firm. The two brands have worked together on the design of the D28 De Antonio CUPRA, a yacht in the iconic colours of the brand. The



CUPRA executive announced that the future ambition is for the two brands to explore the creation of a hybrid powered yacht.

As people and their emotions are at the core of the brand's strategy, to close the event in style CUPRA unveiled the *RPM* video teaser, a sci-fi TV production set in the year 2101, where emotions are forbidden and a group of rebels fight to awaken humanity. The teaser features leading actors such as Natalia Reyes, star of the latest *Terminator*, Spanish actor Eduard Fernández from the *30 Monedas* series and Goya-nominated actress Juana Acosta. The announcement featured an appearance by Vince Gerardis, executive co-producer of *Game of Thrones* and the *RPM* teaser alongside Uria brothers and Daniel Posada from Infinito Studios.

CUPRA is an unconventional challenger brand based on stimulating style and contemporary performance that inspires the world from Barcelona with progressive cars and experiences. Launched in 2018 as a stand-alone brand, CUPRA has its own corporate headquarters and a racing car workshop in Martorell (Barcelona), in addition to a network of specialized points of sale around the world.

In 2020, the brand maintained its upward trend with an 11% growth and 27,400 vehicles sold, thanks to the strong performance of the CUPRA Ateca and the CUPRA Leon as well as the market entry of the CUPRA Formentor, the first model uniquely designed and developed for the brand. In 2021, CUPRA aims to prove that electrification and sportiness are a perfect match with the launch of the plug-in hybrid versions of the CUPRA Formentor and its first 100% electric model, the CUPRA el-Born.

CUPRA will participate this year in the off-road electric SUV's competition Extreme E. Moreover, it is also FC Barcelona's official automotive and mobility partner and World Padel Tour's premium sponsor. The CUPRA Tribe is made up of a team of ambassadors who share the brand values, such as the German goalkeeper Marc ter Stegen, the Swedish driver Mattias Ekström and five of the best padel players in the world, among others.

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