Digital IQ

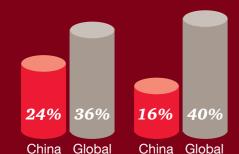
Can companies in China drive greater value from digital?



Perception

Business leaders in China see Digital in terms of IT and technology innovation. Globally, companies have a broader definition.

Q: How does your organization define digital?

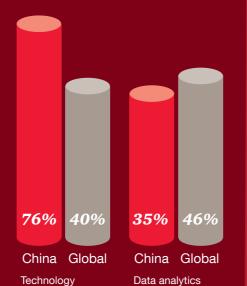


Digital refers to all customerfacing technology initiatives Digital refers to all the investments we're making to integrate technology into all parts of our business



Companies in China see technology skills as more important than analytics skills – in contrast with global.

Q: How would you rate the importance of these skills to your business?



architecture and design

What is Digital IQ?

We define Digital IQ as how well a company understands the value of digital technology and weaves it into the fabric of its organization **58%** of companies in China rate their Digital IQ as more than 80/100



Investment

In China, business leaders are spending the largest proportion of their digital budgets on IT and marketing whereas globally companies are investing in digital capabilities in other areas.

Spend: greater than 10% of digital budget



Innovation Global companies are 3x more likely than than companies in

Collaboration

Companies in China are relying

inspiration on how to apply new

advisory surveys or opportunities to network with other companies

Q: How does your organization gather ideas

from external sources for applying emerging

primarily on their vendors for

technologies. Could they be

and industries?

technology in new ways?

57%

China Global
Customer advisory

33%

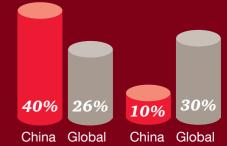
China Global

Networking with other companies

making more use of customer

likely than than companies in China to use a dedicated innovation or lab group to explore innovation.

Q: What is the primary way that you explore and act on high priority emerging and disruptive technology innovations in your organization?



Hiring a third party

China Globa A dedicated innovation or lab group