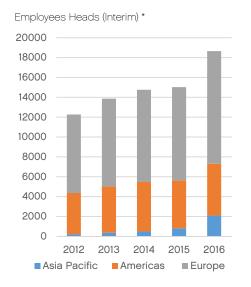
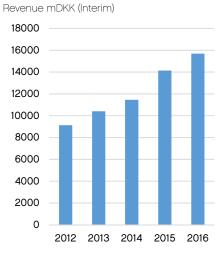


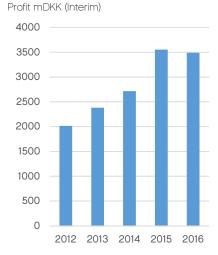
## Fact sheet: Financial Highlights

Interim financial report for first half of 2016 from 1 January - 30 June 2016

mDKK	2016	2015	Change
Revenue	15,692	14,142	1,550
Expenses	-11,037	-9,535	-1,502
Operating profit	4,655	4,607	48
Financial income and expenses	-11,139	-17	-11,122
Profit before income tax	4,553	4,590	-37
Tax on profit for the period	-1,064	-1,037	-27
Net profit for the period	3,489	3,553	-64
Balance sheet 30 June			
Intangible assets, property, plant and equipment	11,536	9,727	1,809
Other non-current assets	612	710	-98
Cash at banks	801	587	214
Other current assets	8,969	9,160	-191
Total assets	21,918	20,184	1,734
Equity	14,157	12,134	2,023
Provisions and pension obligations	304	392	-4
Interest-bearing liabilities	301	405	-104
Other liabilities	7,156	7,253	-181
Total equity and liabilities	21,918	20,184	1,734
Cash flow statement 1 January – 30 June			İ
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Cash flows from operating activities	3,947	4,349	-402
Purchases of intangible assets, property, plant and equipment	-1,775	-1,344	-431
Proceeds from sale of intangible assets, property, plant and equipment	4	15	-11
Cash flows before financing activities	2,176	3,020	-844
Cash flows from financing activities	-2,618	-3,007	389
Total cash flows	-442	13	-455







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\*From 2016 Australia and New Zealand features as part of the APAC region, whereas in the numbers from 2012-2015 the employee head count in these countries was part of Americas.