PRESS RELEASE



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Investments in the future reinforce the VELUX Group's position

Top-line key figures have risen by almost 5%. Earnings are good, though affected by heavy investment in development and transition to new products and business areas that set new standards of energy efficiency. That is the report from the VE-LUX Group, manufacturer of roof windows, that is ready to take full advantage of the economic upturn when it arrives.

2013 was a year with fair bottom-line figures for the VELUX Group, whose 10,000 employees are a large proportion of the 14,000 employed by VKR Holding companies. The VELUX Group itself does not publish consolidated accounts; they are included as a major part of VKR Holding's accounts that were released today. They report of earnings on primary operations of €179 million from a revenue of €2,200 million.

The European core markets of Germany, France and the UK continue to provide the largest share of the VELUX Group's turnover. Beyond Europe, the US market made particular progress in 2013. This is partly due to the fact that the Group has upgraded its entire range of products, a move well received by the customers. Now it is Europe's turn.

"In the early years of the recession, we decided to put many resources into innovation; we have made the largest investments in our Group's history and we now offer a fully-optimised product range of roof windows that set new standards of energy efficiency. At the same time, we launched an entirely new product category targeted at commercial buildings and institutions", relates the VELUX Group's CEO, Jørgen Tang-Jensen.

He is optimistic about 2014. This optimism arises partly from the fact that the new energyoptimised roof windows have received a very warm reception by the customers.

"Our New Generation roof window has received awards on every market on which it has been launched. Such a reception is very rewarding", says Jørgen Tang-Jensen, and continues:

"Our investments in recent years help reinforce our position as market leader. So we will be operating from a position of strength when the market turns the corner, which we have our fingers crossed will happen in 2014 or next year. And the weather gods have also been with us so far in the new year, which is reflected in the first few months' sales figures".

VKR Holding A/S financial highlights

The VELUX Group is owned by VKR Holding A/S, which released its 2013 consolidated accounts Thursday. The revenue was €2,200 million and earnings on primary operations €179 million. Due to divestments of a number of companies outside its core business, VKR Hold-



ing recorded a 3% decrease in revenue compared to the previous year; however, when divestments have been taken into account, the result is improved revenues, mainly driven by the VELUX Group recording almost 5% growth rates.

Financial highlights (EURm)	2013	2012
Revenue	€2,200.9	€2,283.0
Earnings before interest, tax and amortisa- tion (EBITA)	€179.0	€205.9
Return on capital employed	14.5%	16.5%
Free cash flow after tax	€278.4	€32.8
Net result after tax	€105.7	€151.7
Number of employees	14,519	15,130

About the VELUX Group

The VELUX Group creates better living environments with daylight and fresh air through the roof. The VELUX product programme contains a wide range of roof windows and skylights, along with solutions for flat roofs. The Group also supplies many types of decoration and sun screening, roller shutters, installation products and products for remote control. The VE-LUX Group, which has manufacturing companies in 11 countries and sales companies in just under 40 countries, represents one of the strongest brands in the global building materials sector and its products are sold in most parts of the world. The VELUX Group has about 10,000 employees and is owned by VKR Holding A/S, a limited company wholly owned by foundations and family. For more details, visit <u>www.velux.com</u>.

About VKR Holding

VKR Holding is a holding and investment company, which owns companies within four business areas. VKR Holding's objective is to create value through investments and ownership of companies that bring daylight, fresh air and a better environment into people's everyday lives. VKR Holding owns companies in the business areas of Roof windows & skylights, Vertical windows, Solar thermal energy and Ventilation & indoor climate, which in total employ approximately 14,000 people in more than 40 countries. VKR Holding is owned by a foundation and by family, its major shareholder being the VILLUM FOUNDATION.

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